

Caution concerning forward-looking statements:

This presentation contains "forward-looking statements" – that is, statements related to future events that by their nature address matters that are, to different degrees, uncertain. These forward-looking statements might be identified by words, and variations of words, such as "will," "expect," "may," "would," "could," "plan," believe," "anticipate," "intend," "estimate," "potential," "position," "forecast," "target," "outlook," and similar expressions. These forward-looking statements may include, but are not limited to, statements about GE Vernova's expected financial performance and financial condition, including revenue growth, profit, cash flows, and earnings per share and GE Vernova's outlook; taxes; the impacts of macroeconomic and market conditions and volatility on GE Vernova's business operations, financial results and financial position and on the global supply chain and world economy; GE Vernova's strategy, innovation and investments; GE Vernova's cost structure; and GE Vernova's funding and liquidity. These forward-looking statements involve risks and uncertainties, many of which are beyond GE Vernova's control.

For details on the uncertainties that may cause our actual future results to be materially different than those expressed in our forward-looking statements, see https://www.gevernova.com/investors/fls. We do not undertake to update our forward-looking statements. This presentation also includes certain forward-looking projected financial information that is based on current estimates and forecasts. Actual results could differ materially.

Please also see the "Risk Factors" section of GE Vernova's Form 10 filed with the U.S. Securities and Exchange Commission ("SEC") and any updates or amendments it makes in future filings. There may be other factors not presently known to GE Vernova or which it currently considers to be immaterial that could cause GE Vernova's actual results to differ materially from those projected in any forward-looking statements that GE Vernova makes. GE Vernova does not undertake any obligation to update or revise its forward-looking statements except as required by applicable law or regulation.

Non-GAAP financial measures:

In this presentation, we sometimes use information derived from consolidated financial data but not presented in our financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP). Certain of these data are considered "non-GAAP financial measures" under the SEC rules. These non-GAAP financial measures supplement our GAAP disclosures and should not be considered an alternative to the GAAP measure. The reasons we use these non-GAAP financial measures and the reconciliations to their most directly comparable GAAP financial measures are included in our Form 10 filed with the SEC and in the appendix of this presentation.

GE Vernova's Investor Relations website at https://www.gevernova.com/investors as well as GE Vernova's LinkedIn and other social media accounts, contain a significant amount of information about GE Vernova, including financial and other information for investors. GE Vernova encourages investors to visit these websites from time to time, as information is updated and new information is posted.

All references to the information published by the IEA refer to information contained in the International Energy Agency (IEA), World Energy Outlook 2023.



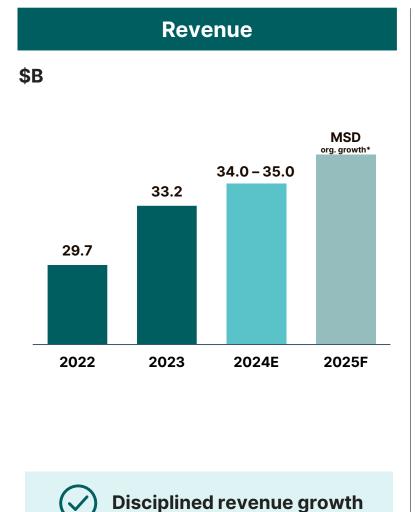
Our financial strategy

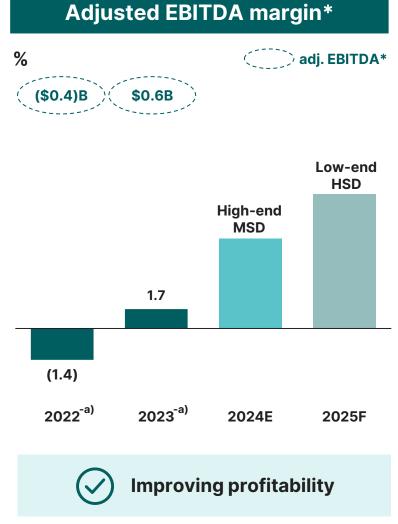


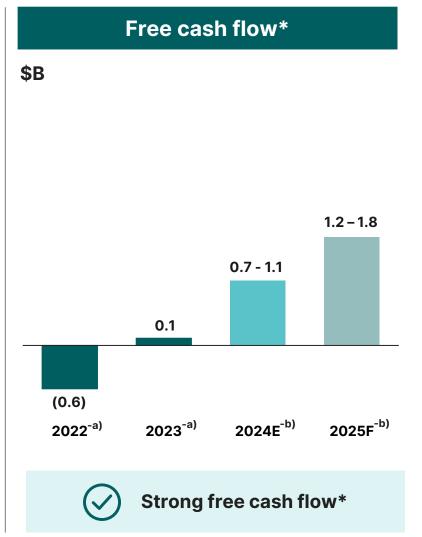
- Disciplined, selective top line growth
- Driving adj. EBITDA* growth and continued margin expansion
- → Delivering strong FCF* conversion
- Investment grade rating, continued innovation & strategic capital deployment

Building financial momentum to deliver for investors









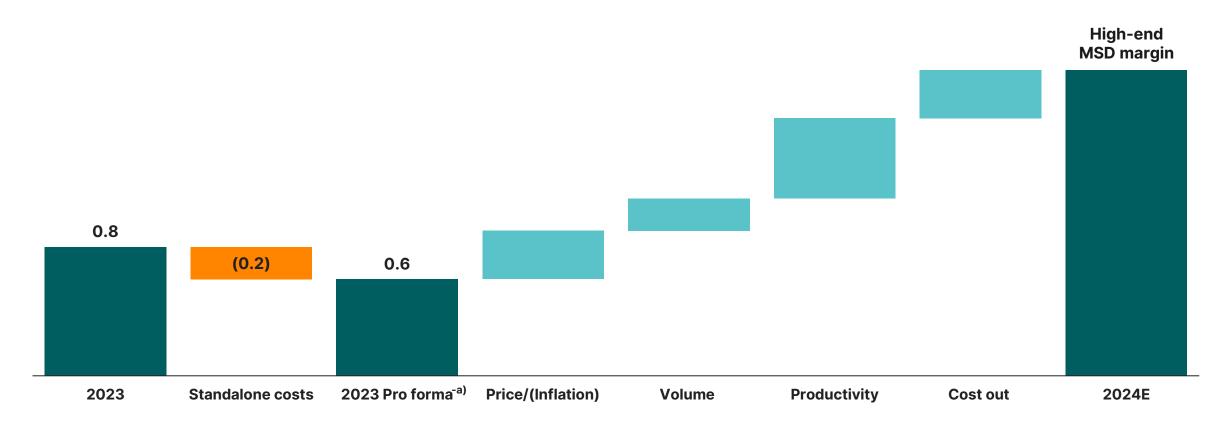
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^{*} Non-GAAP Financial Measure

Significant EBITDA* growth



GE Vernova adj. EBITDA* (\$B)



Key levers in our control to drive adj. EBITDA* improvement

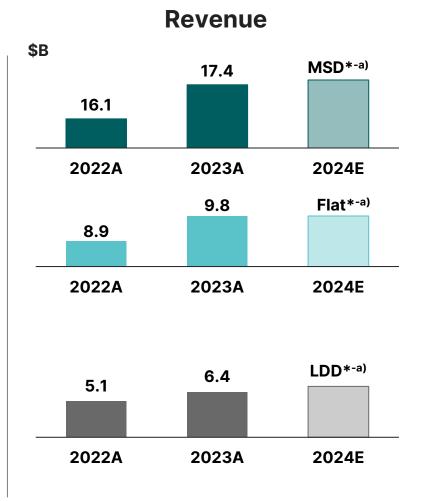
Segment financial performance

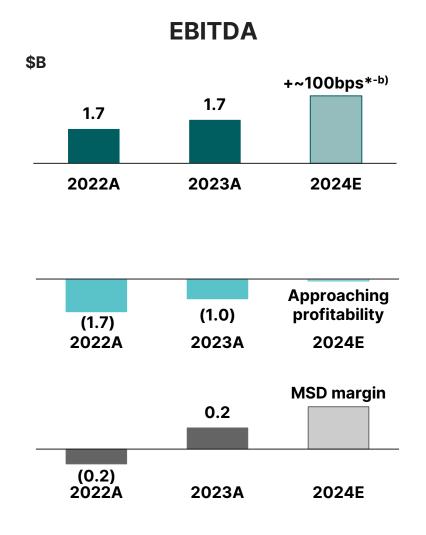












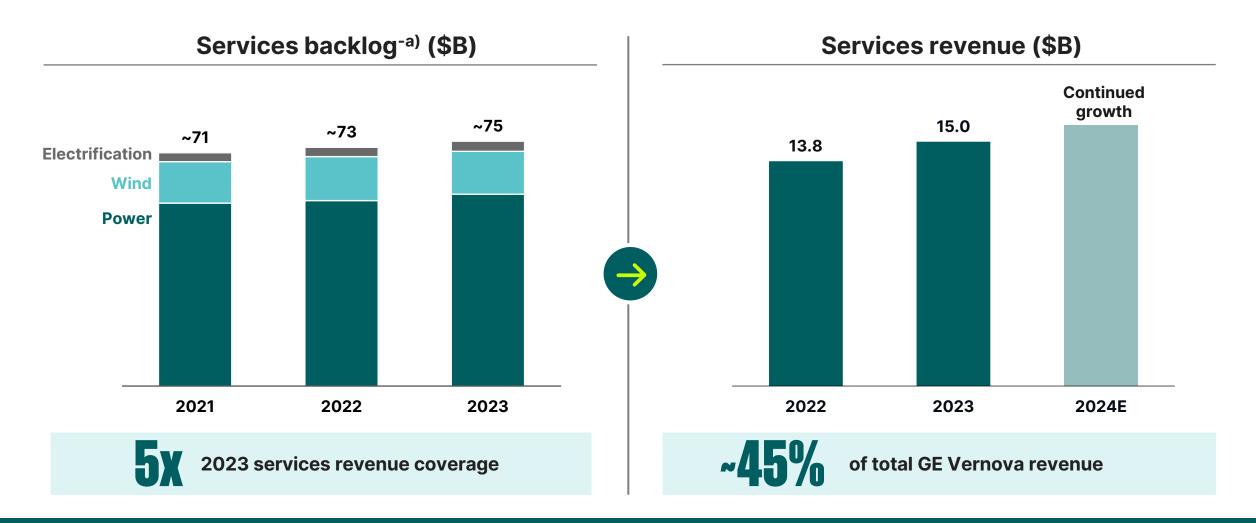
Delivering stronger results in 2024

(b - organic margin expansion

^{*} Non-GAAP Financial Measure

Increasing recurring revenue from services





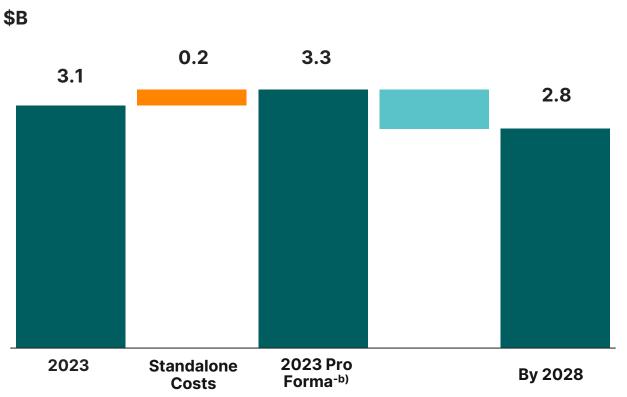
Services generate healthy margins & strong free cash flow*

^{*} Non-GAAP Financial Measure

Improving our cost structure







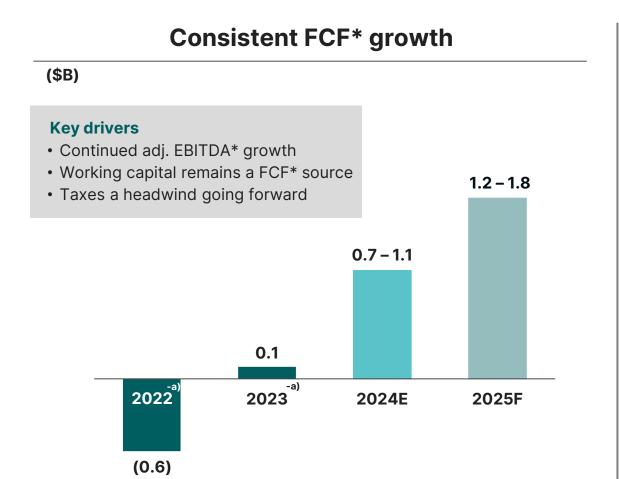
Key levers

- Using lean to simplify processes
- Leveraging support functions
- Outsourcing certain 'non-core' activities
- Optimizing IT systems
- Reducing legal entities

~\$500M in lower adj. G&A^{-a)} through our multi-year cost out efforts

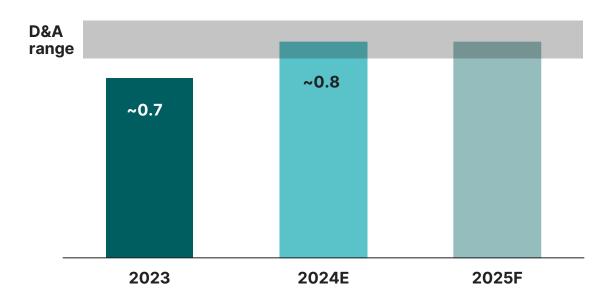
Substantial FCF* improvement





Balanced capex supporting growth

Capex spend (\$B)



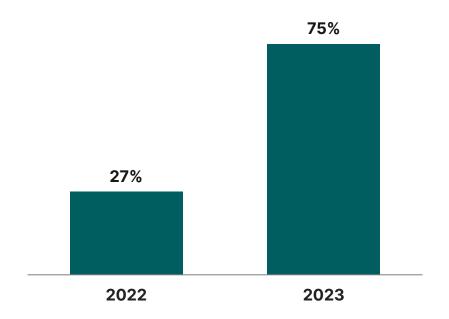
We expect to deliver increasing FCF*

Driving further FCF* growth with lean



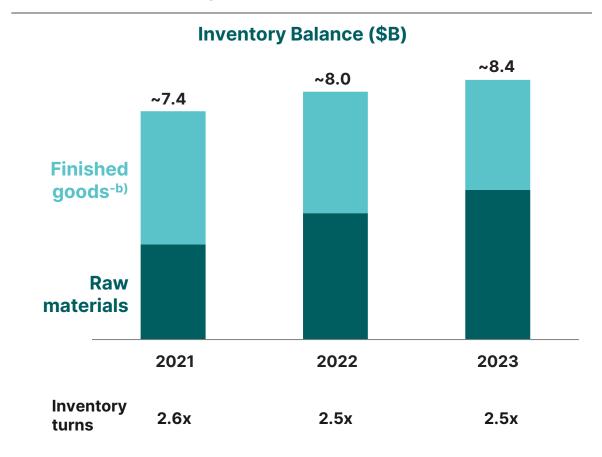
Leveraging lean to improve services billings

Gas Power Example^{-a)} – % billed within 30 days



- Avg. bills outstanding decreased 126 days y/y
- Accelerated ~\$250M services cash conversion

Meaningful inventory opportunity



Working capital velocity remains an opportunity to improve FCF*

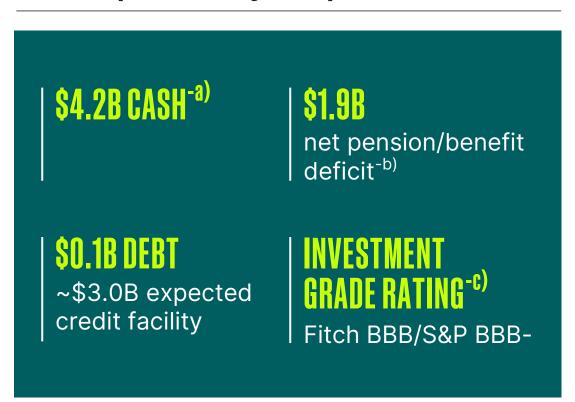
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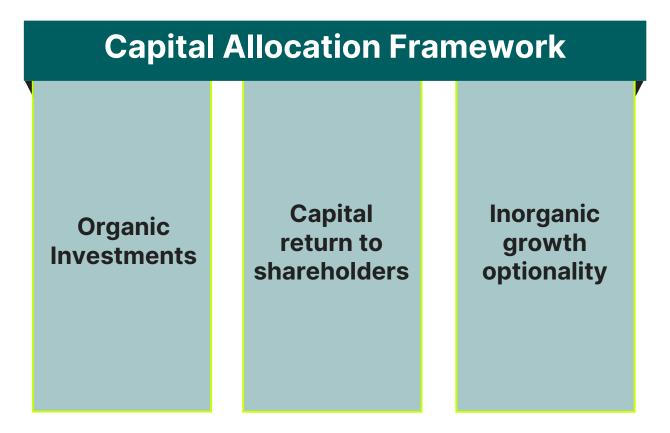
^{*} Non-GAAP Financial Measure

Commitment to investment grade credit rating



Expected Day 1 Capital Structure





Well-positioned for strategic capital deployment

⁽a – includes approximately \$1.2B of cash held in countries with currency control restrictions and \$0.4B expected to be restricted use cash

Outlook by 2028



Adj. EBITDA margin* Revenue growth*-a) FCF* conversion-b) 90-110% Positive price & volume Strong earnings quality Disciplined equipment growth on rising demand Productivity with lean Improving working capital velocity Continued services growth G&A cost reduction Managing capex

Strong multi-year financial trajectory

^{*}Non-GAAP Financial Measure

⁽a – organic basis, based on 2025 – 2028 CAGR (b – FCF* conversion: FCF* / adi. net income*; assumes mid-20s adi. effective tax rate*