



DELIVERED STRONG RESULTS

\$14.6B

ORDERS

+\$7B in sequential backlog growth from equipment & services^{-c)}

\$10.0B

REVENUE^{-a)}

+10% with growth in both equipment and services

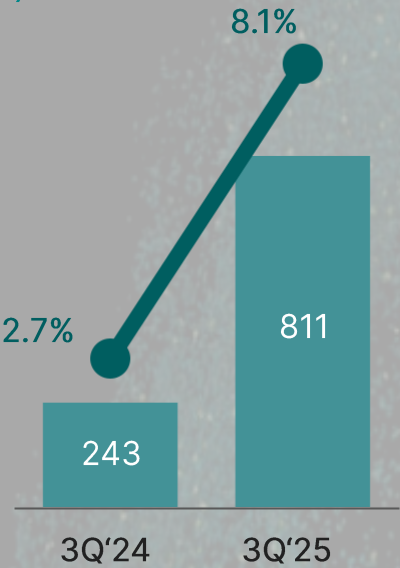
\$0.7B

FREE CASH FLOW^{*}

Positive free cash flow* from strong adjusted EBITDA^{-b)}

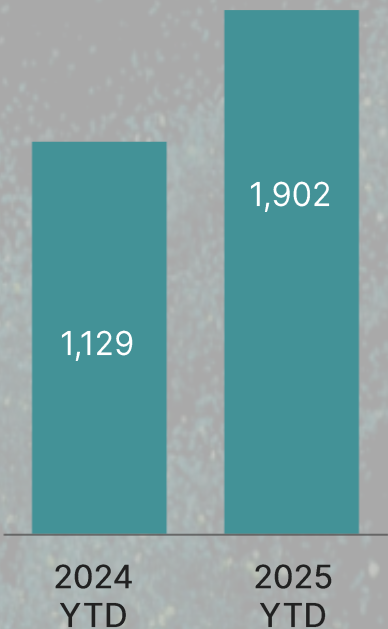
SIGNIFICANT MARGIN EXPANSION & CASH GENERATION

Adj. EBITDA Margin^{-b)}
Adj. EBITDA^{-b)} (\$M)



Orders (\$B)	9.4	14.6
Revenue (\$B)	8.9	10.0
Backlog (\$B) ^{-c)}	117.7	135.3

YTD Free Cash Flow* (\$M)



Returned ~\$2.4B of capital to shareholders YTD; maintained healthy cash balance of ~\$8B



POWER

+120 basis points^{-a)} with higher price and productivity



WIND

+1,070 basis points^{-a)} due to higher Onshore Wind profitability & Offshore Wind execution



ELECTRIFICATION

+550 basis points^{-a)} due to volume, productivity & price, primarily at Grid Solutions

REAFFIRMING FULL-YEAR 2025 GUIDANCE

Revenue	\$36B - \$37B <i>(trending towards the higher end)</i>
Adjusted EBITDA margin*	8% - 9%
Free cash flow*	\$3.0B - \$3.5B

Includes the impact of tariffs as currently outlined and resulting inflation, estimated to be trending toward the lower end of approximately \$300 - \$400 million, net of mitigating actions.

FULLY ACQUIRING PROLEC GE

A leading grid equipment supplier producing transformers

Strengthening ability to serve customers, especially in N. America

Immediately accretive, before synergies

(a – year-over-year; variances revenue, and segment EBITDA margin are presented on an organic basis; organic revenues and organic segment EBITDA margin are non-GAAP financial measures; (b – adj. EBITDA and adj. EBITDA margin are presented on a consolidated basis and are non-GAAP financial measures; (c – backlog defined as remaining performance obligation (RPO). YTD = year-to-date and refers to the nine-months ending September 30. *Non-GAAP financial measure. Reconciliation against comparable GAAP measures are available on our [website](#). This document contains forward-looking statements. Visit our [website](#) for details on the uncertainties that may cause our actual future results to be materially different than those expressed in our forward-looking statements.